

Short Title	Description	Managed by	(Service) Committee
Asset Disposal Programme	Implement the Property Asset Strategy and key projects.	Kieren Mansfield	Economy & Property
Swale House - lettings	Manage the marketing and letting processes to continue the letting of identified surplus space at Swale House. Continue to optimise the use of space to secure income, including the undertaking of minor capital works and any related review of building operations, including reception.	Kieren Mansfield/Deborah Hardy	Economy & Property
Planned maintenance	Continue to deliver on our identified programme of regular maintenance and condition surveys, transforming the balance of service towards planned rather than reactive maintenance.	Deborah Hardy	Economy & Property
Levelling-Up Fund - delivery	Deliver the LUF capital programme to completion and handover, to time and to budget, and maximising social value, at: - Beachfields (including wider landscaping) - Masters House - Sheppey College	Inger Lorraine	Economy & Property
Levelling Up Fund - Leisure centre and landscaping input	Input in research, design and delivery of the leisure and public realm elements of the bid.	Martyn Cassell / Jay Jenkins	Economy & Property
UKSPF - delivery (including REPF)	Deliver the UK Shared Prosperity Fund revenue and capital programmes 25/26 (including Rural England Prosperity Fund) to time and to budget, and prepare for future multi-year programming as information becomes available.	Kieren Mansfield	Economy & Property
Local Plan	Progress the emerging Local Plan to Examination in Public and Full Council adoption, including: - Commissioning / directly delivering and reviewing work to meet identified gaps in the evidence base - Reviewing, updating and developing Local Plan policies - Updating and approving the Local Development Scheme - Undertaking Reg 18 / Reg 19 consultations, seeking and processing consultation responses, in line with the agreed Local Development Scheme	Natalie Earl	PTPWG and P&R
Housing Options Improvement Programme	Identify areas where improvements can be made to the service and new projects can be delivered	Charlotte Hudson	Housing, Health and Communities
Future affordable housing supply	To assess options and strategy to ensure affordable housing provision and future pipeline/supply. SRH Delivery.	Charlotte Hudson	Housing, Health and Communities
Renters Rights Act Implementation	Implement the Renters Rights Act	Charlotte Hudson	Housing, Health and Communities
Government Funded Programmes	To deliver housing and health related programmes that we receive government funding for e.g RSI, Healthy Homes etc. LAHF	Multiple	Housing, Health and Communities
Health and Care Partnership	Delivery of agreed health related projects in partnership with HCP	Sarah-Jane Radley	Housing, Health and Communities
Housing, Homelessness and Rough Sleeping strategy	Delivery of Strategy actions and refresh of strategy for April 2027	Charlotte Hudson	Housing, Health and Communities
Coordination of the Community Safety Partnership	Coordination of CSP Executive and appropriate sub-groups or task and finish groups	Sarah-Jane Radley	Housing, Health and Communities
Cost of Living Work	Delivery of agreed cost of living projects and coordination of meeting groups (internal and external). Including delivery of Household Support Fund	Sarah-Jane Radley	Housing, Health and Communities
SVA contract	Monitoring of Swale Voluntary Alliance Contract	Sarah-Jane Radley	Housing, Health and Communities
CCTV Expansion	Expansion of the CCTV control centre both from a physical construction and increase business services.	Sean Smith	Housing, Health and Communities
Future Leisure contract options	Delivering the tender process following Member working group and committee decisions to commission the new service. Completion of the tender process and preparing for mobilisation of the new contract.	Jay Jenkins/Martyn Cassell	Housing, Health and Communities

Playground Savings Review	Looking at possible reductions in service to meet budget pressures. The review will follow principles set out at Housing, Health and Communities committee.	Rob Lucas / Jay Jenkins	Housing, Health and Communities
Motorhome and caravan project - Sheppey	A project crossing multiple departments aiming to try and solve the parking of vehicles long term in areas across the Island (Shingle bank/Shellness). Implementation following the recent committee decisions and monitoring and review of impact.	Jay Jenkins/Alister Andrews/Martyn Cassell	Environmental Services and Climate Change
Eastchurch Cliffs - public engagement	Liaising and preparing info for residents to form part of a comprehensive community engagement plan for residents impacted by potential cliff erosion.	San Nuyent / Steph Curtis / Phil Sutcliffe / Mike Knowles	Environmental Services and Climate Change
Review of the Grounds maintenance service	Following the review of service, deliver the committee decision to extend the contract until 2029 and make savings by service changes.	Rob Lucas	Environmental Services and Climate Change
SBC property solar and renewables	Delivery of the Swale House solar panel project. Continued feasibility of solar and other renewables on SBC owned property. Exploration of funding and applications.	Deborah Hardy / Janet Hill	Environmental Services and Climate Change
Waste and Recycling / Street Cleansing new contract improvements	Build on the mobilisation work and look to further streamline process, bring about improvements through sound monitoring and performance management, particularly across street cleansing.	Alister Andrews / Kelly Mehmet	Environmental Services and Climate Change
Public toilet service full review	Provide Members with the information and options for a redesigned service. Deliver public consultation and prepare reports for final committee decision. Deliver tender to recommission the new service as decided.	Andre Bowen / Alister Andrews	Environmental Services and Climate Change
Roll out food waste to all remaining areas of the Borough	Identify the remaining areas, design a collection service, deliver the resident communications and implement changes in time for the government deadline of 1 April 2026.	Kelly Mehmet / Donna Seager	Environmental Services and Climate Change
Review and retender the litter enforcement contract	Following the cessation of the previous contract, we need to devise a new contract model and specification and go out to tender. Member and resident views will be sought on the priorities for consideration in the new service.	Michelle Sampson / Alister Andrews	Environmental Services and Climate Change
Stray Dogs Policy and Service Review	Draft, consult and implement a stray dogs policy to cover our service principles. Review existing kennel contract and service	Michelle Sampson / Alister Andrews	Environmental Services and Climate Change
Borough Local Cycling and Walking Infrastructure Project and/or area based LCWIP (IoS, Sittingbourne, rural)	Undertake public consultation, approve final Plan and then seek external funding for scheme feasibility. Integrate in Local Plan.	Janet Hill / Michelle Anderson	Environmental Services and Climate Change
Delivery of the Climate and Ecological Emergency Action Plan	Deliver revised actions, include updates on progress in the annual report.	Janet Hill / Samuel Brookfield	Environmental Services and Climate Change
Financial Management	Maintain a fiscally sound and stable position (deliver a balanced budget )	Claire Stanbury	P&R

Employer of choice	Be the employer of choice, ensuring we retain highly qualified and experienced people with shared values	Larissa Reed	P&R
Member/ officer relationship	Work to improve member/ officer relations and build trust and respect	Larissa Reed	P&R
Local Government Reorganisation	Work with KCC, Medway and Kent Districts to develop options and business models for LGR , engage stakeholders and engage the public	Larissa Reed	P&R